



Mr Victor So Hing-woh SBS JP

蘇慶和先生

Chairman, Urban Renewal Authority

市區重建局主席

Category: Statutory/Non-profit-distributing Organisations - Non-Executive Directors

類別：法定／非分配利潤組織 — 非執行董事



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Citation of the Panel of Judges 評審團評語

As an expert in the industry, Mr Victor So Hing-woh brought significant changes to Urban Renewal Authority and elevated it to a new level in achieving its mission of redevelopment of dilapidated urban areas and building rehabilitation. This resulted in significant contribution to addressing the aging building stocks and improving the living environment of Hong Kong. As an enthusiastic leader, Mr So emphasises on a culture of evolution to achieve a higher standard of corporate governance in his philosophy. Driving best practices in the Chairman's role, Mr So deserves the Award.

蘇慶和先生是業界專才，他大幅改革市區重建局，並在重建市區破舊地區和樓宇復修中實踐及提昇企業使命至更高層次，同時在處理舊樓和改善香港居住環境方面作出重大貢獻。蘇先生以滿腔熱誠領導市建局公司，他的理念尤其著重變革文化以達至更高企業管治水平。蘇先生以董事會主席的身份積極推動最佳企業管治實務，獲頒此獎項是實至名歸。

DIRECTORS OF THE YEAR AWARDS 傑出董事獎 2019



Former Urban Renewal Authority (URA) Chairman Mr Victor So shares his insights with local and international experts on fostering an innovative and forward-looking approach to take forward Hong Kong's sustainable development of urban renewal at an international conference hosted by the URA to celebrate its 15th Anniversary.

市區重建局（市建局）前主席蘇慶和先生與海內外專家，在市建局主辦的十五周年誌慶國際研討會上分享真知灼見，探討如何以創新及前瞻性的方針推動市區更新的可持續發展。



Acknowledging regular building maintenance and repair is a critical cornerstone to address urban blight, the URA Board, under the chairmanship of Mr Victor So, endorses a number of initiatives to step up the promotion of building rehabilitation and the assistance offered to building owners. The "Smart Tender" Building Rehabilitation Facilitating Services, which helps owners to procure contractors to carry out rehabilitation works, has received positive responses and acknowledgment.

有見樓宇定期保養及維修是解決市區老化問題的重要關鍵，市建局董事會在蘇慶和先生的領導下，通過推出多項措施以推動樓宇復修及加強對業主的支援，其中協助業主委聘復修工程承建商的「招標妥」樓宇復修促進服務，廣獲正面迴響。



Mr Victor So endeavours to uphold the principle of putting people-first and practices in the work of URA. He pays visit to one of the stall owners at the Graham Market in Central whose street stall was burnt out by a fire in 2018. The URA provided immediate financial assistance for rebuilding or repairing the stalls, with an aim to facilitate those affected stall owners to resume their business promptly.

在推行市區更新的工作中，蘇慶和先生一直堅持「以人為先」的原則及工作方針。蘇先生於2018年親自探望中環嘉咸市集其中一戶被火災燒毀攤檔的檔主，市建局向各受影響檔主提供即時經濟援助，以協助他們重建攤檔，並盡快恢復營業。



Message from Awardee 得獎者的話

I'm honoured to be an awardee of the Directors Of the Years Awards in the category of statutory / non-profit-distributing organisations. It is indeed a very encouraging conclusion to my 6-year tenure as Chairman of the Urban Renewal Authority (URA) since 2013.

URA is a very unique public body. We are tasked to rehouse / relocate those affected owners / occupiers and even illegal occupants living or making a living in the action areas, hopefully as uneventfully as practicable; yet we are also mandated to ensure financial self-sustainability in the long term.

Since URA's inception in 2001, our board comprising over 25 members from a wide cross-section of the community, together with our team of dedicated staff, already recognized that we must adopt the best of corporate governance practices and sound financial disciplines.

This is the first time a board chairman of the URA has received this prestigious award, which is a recognition of the collective wisdom of and achievement made by the entire board and our management team. The URA's task of keeping urban decay in check remains daunting, and calls for continued support from the various community stakeholders.

本人很榮幸在法定／非分配利潤組織的類別中獲頒傑出董事獎，我自2013年起出任市區重建局（市建局）主席，這個獎項為我六年的任期劃上令人鼓舞的句號。

市建局是一家獨特的公營機構，其職責是盡量在和平的情況下安置／搬遷在行動區內居住或謀生的受影響業主／佔用人（包括非法佔用人），同時也要達致長遠可財政自給的目標。

市建局於2001年成立，來自社會不同界別的超過25位董事會成員，一直配合一班盡心盡力的員工，致力採納企業管治的最佳做法及持守穩健的財務紀律。

今年是首次有市建局董事會主席獲頒傑出董事獎這個殊榮，這是對整個董事會及管理團隊的集體智慧及努力成果的肯定。未來局方控制市區老化的工作仍然相當艱巨，需要社會各界持份者繼續支持。