



香港董事學會
The Hong Kong Institute of Directors
FOUNDED 1997

Directors' Symposium 董事研討會 2023

*Transform for a
Better Tomorrow*
變革創新 更好明天

Thursday 28 September 2023 2:30pm-6:05pm
Chancellor Room, Hong Kong Convention and Exhibition Centre
香港會議展覽中心君爵廳

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董事研討會2023

Thursday 28 September 2023
Chancellor Room,
Hong Kong Convention and Exhibition Centre

2023年9月28日（星期四）
香港會議展覽中心君爵廳

2:30pm-6:05pm

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香港董事學會
The Hong Kong Institute of Directors
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Directors' Symposium
董事研討會 2023

Transform for a Better Tomorrow
變革創新 更好明天



Date 日期: Thursday 28 September 2023 (星期四) Time 時間: 2:30pm-6:05pm
Venue 地點: Chancellor Room, Hong Kong Convention and Exhibition Centre 香港會議展覽中心君爵廳

Theme: Transform for a Better Tomorrow

A forum designed by directors for directors Language: English. CPD: 3.5 hours.

The post-pandemic era poses challenges and opportunities for companies and calls for corporate sustainability through transformation. With ultimate responsibility in corporate governance, boards of companies must lead in enterprise and integrity with director professionalism. Directors' Symposium 2023 showcases the insights of speakers of various industries on their visions and strategies in actions to "Transform for a Better Tomorrow".

Participants

Directors, senior executives, professionals, scholars, interested citizens, HKIoD members and non-members.
Combined onsite and online attendance, accommodating Participants Anywhere.

Benefits from participation

- Inspiration by world-class business and community leaders as speakers.
- For onsite participants, networking with peers in a motivational, rewarding and enjoyable experience.

Organiser 主辦組織:



香港董事學會
The Hong Kong Institute of Directors
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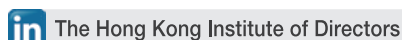


The Hong Kong Institute of Directors (“HKIoD”) is Hong Kong’s premier body representing directors to foster the long-term success of companies through advocacy and standards-setting in corporate governance and professional development for directors. A non-profit-distributing organisation with membership consisting of directors from listed and non-listed companies, HKIoD is committed to providing directors with educational programmes and information service and establishing an influential voice in representing directors. With international perspectives and a multi-cultural environment, HKIoD conducts business in biliteracy and trilingualism. HKIoD is a member institute of the Global Network of Director Institutes, a worldwide alliance of leading director institutes. HKIoD is host of the Climate Governance Initiative Hong Kong Chapter.

香港董事學會（簡稱“HKIoD”或「學會」）為香港代表專業董事的首要組織，其宗旨是促進所有公司的持久成就；為達成使命，學會致力提倡優秀企業管治與釐訂相關標準，以及協助董事的專業發展。憑藉由來自上市公司及非上市公司的董事組成之會員基礎，學會致力為董事提供教育項目及資訊服務，並代表董事發聲。學會具國際視野及多元文化，採用兩文三語經營業務。香港董事學會為「環球董事學會聯盟」即Global Network of Director Institutes的成員，該聯盟匯集世界各地代表董事的翹楚學會。香港董事學會是氣候管治行動香港分部的代辦。

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Mr Man Mo Leung 文暮良先生 • Dr Carlye Tsui SBS JP 徐尉玲博士



Programme 內容

Speaker 講者

Session Host 環節主持

1:30pm -2:20pm	Check-in Registration And Networking 入場登記與面會交流 All Seated 就座
2:30pm -2:45pm	<p>1. Opening Address by Guest of Honour 主禮嘉賓致開幕辭</p> <div style="text-align: center;">  <p> The Honourable Paul CHAN Mo-po, GBM, GBS, MH, JP 陳茂波司長</p> </div>
2:45pm -3:35pm	<p>2. Panel Discussion: Transformation in the Digital Era</p> <div style="display: flex; justify-content: space-around; align-items: flex-start;"> <div style="text-align: center;">  <p>a.</p> </div> <div style="text-align: center;">  <p>b.</p> </div> <div style="text-align: center;">  <p>c.</p> </div> <div style="text-align: center;">  <p>d.</p> </div> <div style="margin-left: 20px;"> <p> a. Prof Herbert Chia JP 車品覺先生</p> <p> b. Mr Fred Sheu 許遵發先生</p> <p> c. Prof Hon WONG Kam Fai MH 黃錦輝教授</p> <p> d. Mr Richard Tsang 曾立基先生</p> </div> </div>
3:35pm -4:05pm	<p>3. Highlights Talk: An Overview of the Economic Outlook</p> <div style="display: flex; justify-content: space-around; align-items: flex-start;"> <div style="text-align: center;">  <p>a.</p> </div> <div style="text-align: center;">  <p>b.</p> </div> <div style="margin-left: 20px;"> <p> a. Dr Jacky Tang 鄧智傑博士</p> <p> b. Ms Bonnie S Y Chan JP 陳心愉女士</p> </div> </div>

Speakers and Session Hosts 講者及環節主持

- Session 1 Guest of Honour: The Honourable Paul CHAN Mo-po, GBM, GBS, MH, JP, Financial Secretary, The Government of the Hong Kong SAR
主禮嘉賓: 香港特別行政區政府財政司司長 陳茂波先生 大紫荊勳賢 GBS MH JP
- Session 2
- a. Prof Herbert Chia JP, Independent Non-Executive Director of Chow Tai Fook Jewellery Group; Board of Director of Hong Kong Science and Technology Parks Corporation
周大福珠寶集團有限公司獨立非執行董事; 香港科技園公司董事局成員 車品覺先生 太平紳士
 - b. Mr Fred Sheu, National Technology Officer, Microsoft Hong Kong Limited
許遵發先生, Microsoft 香港有限公司香港區域科技長
 - c. Prof Hon WONG Kam Fai MH, HKSAR Legislative Council Member
香港特別行政區立法會議員 黃錦輝教授 MH
 - d. Mr Richard Tsang, Deputy Chairman, HKIoD
香港董事學會副主席 曾立基先生
- Session 3
- a. Dr Jacky Tang, Managing Director, Asset & Wealth Management, Goldman Sachs (Asia) L.L.C.
高盛亞洲投資管理部主管 鄧智傑博士
 - b. Ms Bonnie S Y Chan JP, Deputy Chairman, HKIoD
香港董事學會副主席 陳心愉女士 JP



Programme 內容

Speaker 講者

Session Host 環節主持

4:05pm -4:35pm	Networking: Refreshments, free-flow dialogues, matching encounters	
4:35pm -4:45pm	5. Organiser's Message: HKIoD Lens and Global Director Perspectives	
	 a.  b.	a. Dr Christopher To 陶榮博士 b. Dr Carlye Tsui SBS JP 徐蔚玲博士
4:45pm -5:15pm	6. Highlights Talk: Regulatory Review and Outlook	
	 a.  b.	a. Mr Christopher Wilson 魏弘福先生 b. Mr William Lo 羅志聰先生
5:15pm -6:05pm	7. Panel Discussion: Transformation for Sustainability	
	 a.  b.  c.  d.	a. Mr Adriel Chan 陳文博先生 b. Ms Christina Gaw 吳燕安女士 c. Ms LIN Shun Heung Ophelia 連舜香女士 d. Ir Edmund Leung SBS OBE JP 梁廣灝工程師

Speakers and Session Hosts 講者及環節主持

- Session 5
- Dr Christopher To, Chairman, HKIoD
香港董事學會主席 陶榮博士
 - Dr Carlye Tsui SBS JP, Chief Executive Officer, HKIoD
香港董事學會行政總裁 徐蔚玲博士 SBS JP
- Session 6
- Mr Christopher Wilson, Executive Director, Enforcement, Securities and Futures Commission
證券及期貨事務監察委員會法規執行部執行董事 魏弘福先生
 - Mr William Lo, Deputy Chairman, HKIoD
香港董事學會副主席 羅志聰先生
- Session 7
- Mr Adriel Chan, Vice Chair, Hang Lung Group and Hang Lung Properties
恒隆集團及恒隆地產副董事長 陳文博先生
 - Ms Christina Gaw, Independent Non-executive Director, CLP Holdings Limited; Managing Principal, Gaw Capital Partners
中電控股有限公司獨立非執行董事、基匯資本執行合夥人 吳燕安女士
 - Ms LIN Shun Heung Ophelia, Founder & Managing Director, Meiriki Japan Company Limited
日本命力健康食品有限公司創辦人兼執行董事 連舜香女士
 - Ir Edmund Leung SBS OBE JP, Deputy Chairman, HKIoD
香港董事學會副主席 梁廣灝工程師 SBS OBE JP



MESSAGE 獻辭

Dr Christopher To

陶榮博士

PhD DEng LL.M FCI Arb FHKIoD

Chairman

The Hong Kong Institute
of Directors

香港董事學會主席

According to the 2023 World Competitiveness ranking by the International Institute for Management Development, Hong Kong has dropped to the 7th position from the 5th position in the previous year. Among the criteria for this assessment, Hong Kong continued to rank second globally in "Government efficiency". Our ranking in "Economic performance" dropped as the Hong Kong economy weakened notably and recorded negative growth in 2022. Directors of Hong Kong must be adaptable to changes, working their way to achieve excellence through continuing professional development and continual exploration of new opportunities.

In the wake of the pandemic, all businesses need to re-evaluate their positioning, identify their new niche and engage in transformation to bring about a better tomorrow. In line with the current circumstances, Directors' Symposium 2023 sets the theme on "Transform for a Better Tomorrow". The Symposium offers to directors an opportunity to explore, to share and to exchange ideas on timely business and economic issues.

The success of the Directors' Symposium 2023 relies on support and assistance of various parties including the sponsors, project partners, all members of the Organising Committee and every guest who attends the event devotedly. Finally, I would like to express my sincere appreciation to the speakers for their excellent insights shared at the Symposium.

I thank everyone taking part in this Symposium and wish you an enlightening and enjoyable evening.

根據國際管理發展學院的《2023年世界競爭力年報》，香港從上年排名第五位下跌至第七位。在各項評估準則中，香港在「政府效率」一項的排名保持在全球第二位，但由於香港經濟在2022年顯著疲弱且錄得負增長，故在「經濟表現」一項排名下跌。香港各董事必須適應轉變，致力透過持續專業發展和不斷探索新機會以達到表現卓越。

疫情過後，各企業需要重新評估本身的定位、鑑識新商機及革變，才能創造更美好的明天。為配合當前情況，「董事研討會2023」以「變革創新，更好明天」為主題，為各董事提供機會適時探索商業及經濟議題，彼此分享及交流意見。

「董事研討會2023」的成功全賴各方的支持和協助，包括贊助商、項目夥伴、籌備委員會全體成員及每位熱心出席該活動的嘉賓。最後，我謹此向各位演講嘉賓衷心致謝，感謝他們在研討會上分享真知灼見。

我感謝每位參與本屆研討會的人士，希望各位渡過一個富啟發性的愉快晚上。



MESSAGE 獻辭

Dr Carlye Tsui

徐尉玲博士

SBS JP DProf FHKIoD

Chief Executive Officer

The Hong Kong Institute
of Directors

香港董事學會行政總裁

Welcome to Directors' Symposium 2023, organised by The Hong Kong Institute of Directors.

With the theme of "Transform for a Better Tomorrow", this symposium is designed to highlight challenges and opportunities for companies in post-pandemic era and to call for corporate sustainability through transformation. With ultimate responsibility in corporate governance, boards of companies must lead in enterprise and integrity with director professionalism.

This Symposium owes its success to the help of many different parties. I would like to extend my sincere appreciation to the speakers as well as our sponsors, partners, supporting organisations, participants and members of the Organising Committee.

The Hong Kong Institute of Directors is committed to promoting continuing professional development for directors. The Institute provides a platform for directors to jointly understand current world and local economic trends, the business environment and business priorities. While sharing their experiences, directors can also build friendships and expand their networks.

I wish all of you a rewarding and enjoyable experience at this Directors' Symposium.

歡迎出席香港董事學會主辦的「董事研討會2023」。

本屆研討會的主題是「變革創新，更好明天」，目的是重點講述企業在後疫情時代面對的挑戰和機會，並鼓勵企業藉著革變以持續發展。企業管治是公司董事會的終極責任，必須以董事專業精神領導企業和提倡誠信。

本屆研討會的成功全賴各方的協助，我謹此向各位演講嘉賓及我們的贊助商、合作夥伴、支持機構、參與者和籌備委員會的成員衷心致謝。

香港董事學會致力推動各董事追求持續專業發展，並提供平台供董事共同了解世界和本地的當前經濟趨向、營商環境和業務優次。各董事除了分享經驗之外，還可以彼此建立友誼和擴大網絡。

祝願各位從本屆董事研討會有所得著和享有愉快的體驗。



MESSAGE 獻辭

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Miss Helen Tang JP

鄧婉雯太平紳士

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I am pleased to extend my warmest congratulations to The Hong Kong Institute of Directors for organising the Directors' Symposium 2023.

The post-pandemic era presents new challenges for companies and calls for corporate sustainability through transformation. In an era of new normal, companies should embrace changes and challenges as opportunities for building a brighter future. In order for companies to be successful and sustainable in the long term, high standard of corporate governance is vital and it is crucial that directors continue to perform their critical role in upholding good corporate governance standards and maintaining accountability for overcoming the challenges ahead.

The Hong Kong Institute of Directors continues to promote good corporate governance and professional development for directors in Hong Kong. I believe the Directors' Symposium 2023 will provide an excellent platform for directors to share their insights on transformation for corporate sustainability and explore best practices for promoting the success of companies. I have confidence that participants of the Symposium will aspire to lead their companies through the unprecedented challenges amid changing times, uphold a high standard of corporate governance and turn challenges into new opportunities.

May I take the opportunity to convey my best wishes for a successful and inspiring Symposium.

欣逢香港董事學會舉辦「董事研討會2023」，本人謹此熱烈致賀！

面對後疫情時代帶來的新挑戰，公司需要通過變革創新使企業得以持續發展。邁進新常態時代，公司應視改變和挑戰為建設更美好未來的契機。公司要取得長遠成功並得以持續發展，高水平的企業管治乃不可或缺，而董事履行其關鍵職責，堅守良好的企業管治標準，並保持問責以克服未來挑戰，亦至關重要。

香港董事學會一直推動香港企業管治和董事專業的發展。本人相信「董事研討會2023」會是極佳的平台，讓董事就變革創新以持續發展分享心得，並探索最佳作業模式，以促進公司成功發展。我深信研討會各參加者都殷切期望能在時代變遷中帶領其公司跨越前所未有的挑戰，堅守高水平的企業管治，把挑戰化為機遇。

本人藉此機會，謹祝「董事研討會2023」圓滿成功，取得令人鼓舞的成果。



Session Hosts 環節主持



MESSAGE 獻辭

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Mr Clement Chan BBS MH JP

陳錦榮先生 BBS MH JP

Managing Director of Assurance

BDO Limited

立信德豪會計師事務所審計部董事總經理

On behalf of BDO, we would like to extend my warmest congratulations to The Hong Kong Institute of Directors for hosting another successful Directors' Symposium this year. BDO is delighted to give our continuous support and take part in this annual event.

With the challenges facing in the post-pandemic era and rapid digital era, directors are entrusted with important roles to make sure the organisations are well-equipped with good corporate governance and strategies advanced with the times. We work hard together to transform the organisations for a better tomorrow and build business sustainability, maintaining Hong Kong as a leading international financial centre.

We wish the Institute a great success and have a fruitful symposium this year!

謹代表立信德豪衷心祝賀香港董事學會今年舉辦的研討會取得成功。立信德豪很高興再次支持及參與此項重要的年度盛事。

隨著後疫情時代面臨的挑戰及數碼急速發展，董事擔當著重要的角色，確保企業能夠具備良好的企業管治及與時並進的策略。我們共同努力推動企業轉型，創造更好的未來，實現企業可持續發展，進一步鞏固香港作為國際金融中心的領先地位。

預祝今年學會取得圓滿成功，研討會取得豐碩成果！



MESSAGE 獻辭

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Mr Richard Lancaster

藍凌志先生

Chief Executive Officer

CLP Holdings Limited

中電控股有限公司首席執行官

On behalf of CLP, I would like to offer my warmest congratulations to the Hong Kong Institute of Directors for another successful launch of the Directors' Symposium.

This year's conference is themed "Transform for a Better Tomorrow" which is most fitting as the world and businesses grapple with new challenges in the post COVID-19 era. CLP has embarked on a transformation journey itself to become more customer-centric, agile and digitally-enabled, staying future-proof in today's everchanging business environment. Transformation strategies are essential for any organisation that takes a long-term approach to business and attaches importance to remaining sustainable.

I believe this year's conference provides an excellent platform for directors and executives to exchange insights and experiences on transformation, a journey that requires one to be bold but pragmatic, and to act with a sense of urgency but with patience.

CLP is delighted to support and take part in this important annual event. I look forward to the fruitful discussions and wish the symposium a great success.

我謹代表中電衷心祝賀香港董事學會再次成功籌辦「董事研討會」。

今年論壇主題為「變革創新 更好明天」，正好配合世界各地及企業均須面對後疫情時代所帶來的新挑戰。中電已經開展轉型之路，朝著以客為本、靈活變通及數碼化業務方向邁進，以在瞬息萬變的營商環境中保持競爭力。制定變革策略對持長遠目光並著重可持續發展的企業至為重要。

變革路上需要既務實又具膽識、富危機感及毅力的領導者。我相信今年論壇為各董事及行政人員提供珍貴平台，就企業變革轉型分享真知灼見及經驗。

中電很高興能再次支持及參與此項重要的年度活動。我非常期待研討會的精彩討論，祝願活動圓滿成功。



Session Hosts 環節主持



MESSAGE 獻辭

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Mr Kenny Koo

古星輝先生

Executive Director and Chief Executive Officer
Hutchison Telecommunications Hong Kong
Holdings Limited

和記電訊香港控股有限公司
執行董事及行政總裁

We are honoured to be the Diamond Sponsor of the Directors' Symposium 2023 of the Hong Kong Institute of Directors.

This year symposium, themed "Transform for a Better Tomorrow", provides an excellent platform for participants to think about how to bring new opportunities to enterprises with a new governance method in a challenging environment in the post-pandemic era, promote sustainable development, bringing long-term value to stakeholders and creating a better future.

We wish the Directors Symposium 2023 a great success, and have every confidence that the Hong Kong Institute of Directors will continue to promote excellent corporate governance and support the professional development of directors in Hong Kong.

和記電訊香港控股有限公司很榮幸能擔任香港董事學會年度盛事「董事研討會」的鑽石贊助機構。

今年的研討會以「變革創新 更好明天」為主題，為我們提供了一個寶貴的平台，共同思考如何在疫後充滿挑戰的環境中，以嶄新的管治方式為企業帶來新機遇，促進可持續發展，為持份者帶來長遠的價值，開創更美好的未來。

衷心祝賀「董事研討會2023」圓滿舉行，並祝願香港董事學會繼續推動優秀的企業管治文化，協助董事專業的發展更上層樓。



MESSAGE 獻辭

Diamond Sponsor

鑽石贊助機構

Ms Ada CHUNG Lai-ling

鍾麗玲女士

Privacy Commissioner for Personal Data
個人資料私隱專員

The Hong Kong Institute of Directors has been committed to advocating professional directorship and promoting a culture of good corporate governance. The Directors' Symposium is undoubtedly a signature event of the year, bringing together directors from different industries to exchange ideas and latest developments in corporate governance.

The theme of this year's Symposium "Transform for a Better Tomorrow" has truly reflected the current situation of our society. With the resumption of normalcy and active economic activities, there are both opportunities and challenges for companies. It is important that directors, as the stewards of companies, would transform their companies for a better future and to cope with the challenges presented in the new digital era, with a view to releasing the full potential of the data possessed by their companies in scaling new heights.

The Directors' Symposium 2023 will certainly provide a platform for participants to gather together and share their insights and experiences. I would like to take this opportunity to convey my best wishes to the Institute for a successful and enlightening Symposium, and continuous success in the years ahead.

香港董事學會一直致力推動董事的專業發展，促進良好企業管治文化。董事研討會是一年一度的盛事，讓各行各業的董事聚首一堂，交流企業管治的心得及最新發展。

本屆研討會的主題為「變革創新 更好明天」，我認為就當前的情況而言，這主題實在是最適合不過。隨著社會復常及經濟活動重啟，企業在迎接機遇之際，亦面對不少挑戰。董事作為企業的舵手，正擔任重要的角色，領導企業透過變革創造更美好的未來及應對新數碼時代所帶來的挑戰，以全面發揮企業所持有的數據的潛能，令企業的表現更上一層樓。

我深信研討會能為參與者提供一個分享真知灼見的寶貴平台，並祝願研討會圓滿成功，董事學會再創輝煌成就！

Good Corporate Governance is Cornerstone to a Strong Economy

優秀企業管治 是強大經濟體系的基石



Corporate Governance Development Foundation Fund

A charitable organisation under Section 88 of the Inland Revenue Ordinance, the Corporate Governance Development Foundation Fund aims to provide and establish funds for the advancement of good corporate governance and contribution towards advancing the status of Hong Kong.

企業管治發展基金

根據《稅務條例》關於慈善組織的第88條規定，企業管治發展基金旨在提供和建立資金，以促進良好的企業管治和為推進香港的國際地位作出貢獻。

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基金榮譽榜 Foundation Honours

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全部港幣 HK\$ 100 以上的捐款均可向稅務局申請免稅。

Donations above HK\$ 100 are eligible for consideration of tax deduction by the Inland Revenue Department.



Mission



WHO
Hong Kong's premier body representing directors, founded 1 July 1997

AIM
To foster the long-term success of companies

HOW
Through advocacy and standards-setting in

- corporate governance and
- professional development for directors

Home for Directors

2,400+ members from diverse industries, including directors & senior executives of

- Listed Companies,
- Non-listed Companies,
- Statutory & Government Bodies and
- Non-profit-distributing Organisations.

Membership Grades

- Fellow FHKIoD
- Member MHKIoD
- Associate Member AHKIoD
- Affiliate Member
- Student Member

Members' commitment to Code of Conduct and Continuing Professional Development

Value Propositions



TO MEMBERS

- Recognition:** an authoritative body
- Availability:** information and education service
- Representation:** collective director voice
- Diversity:** multi-sectoral and multi-cultural
- Networking:** local and cross-border

TO CLIENTS, SPONSORS AND PROJECT PARTNERS

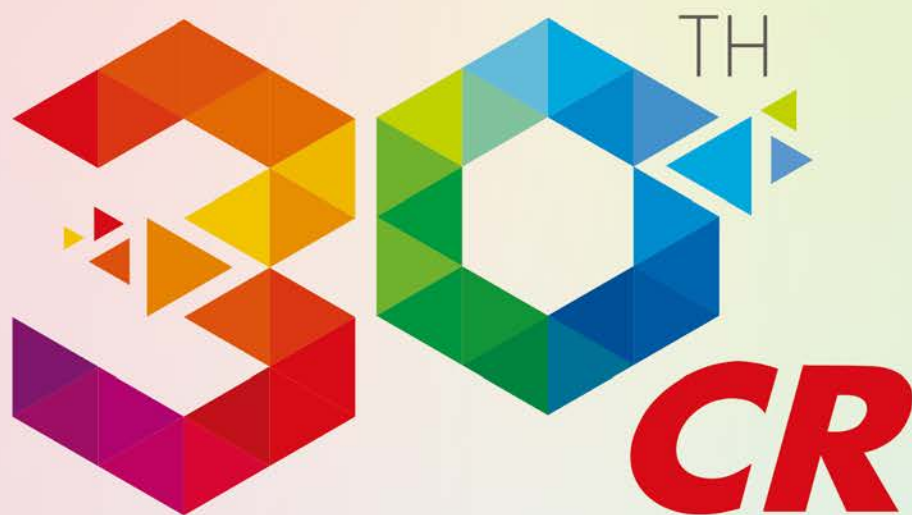


- Peer groups:** joint efforts in CSR
- Recognition:** promoting corporate governance
- Collaboration:** mutual learning
- Expansion:** networks and exposure



TO THE BUSINESS SECTOR AND ECONOMY AT LARGE

- Benefit:** long-term success of companies
- Nurturing:** competency for corporate leadership
- Representation:** business and public interest
- Enhancing:** status of international financial centre



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Climate
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Initiative
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Global Foci

- Paris Agreement (December 2015)
- 5% chance of containing global warming by 2100 to under 2° C
- UN Secretary General António Guterres: IPCC AR6 is 'code red for humanity'
- Hong Kong Climate Action 2050
- China: peak carbon 2030, Net Zero

Climate Risks Impact Business Sustainability

US\$2.5 trillion 2011-2020

Financial losses from extreme weather events, US\$470 trillion in 2017 (WEF)

US\$4.2 - \$43 trillion

Potential financial loss from climate change now-2100

US\$26 trillion

Investment opportunities now-2030



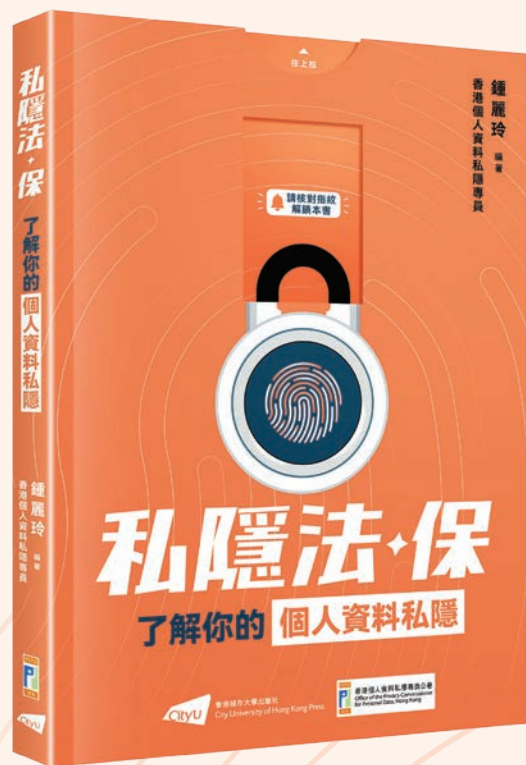


鍾麗玲

Ms Ada CHUNG Lai-ling

香港個人資料私隱專員 編著

Privacy Commissioner for Personal Data, Hong Kong



* Chinese version only

私隱法·保

了解你的 個人資料私隱

The Treasure-trove of Privacy —
Understanding Your Personal Data Privacy

本書以《個人資料(私隱)條例》(《私隱條例》)為基礎，深入淺出地介紹《私隱條例》下保障個人資料私隱的原則，從生活的層面分析個人資料私隱的風險和陷阱，並以真實個案解釋《私隱條例》的應用，讓讀者了解如何保護自己的個人資料。

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重點 Highlights :

- 保障個人資料原則
Data Protection Principles
- 打擊「起底」
Combating Doxxing
- 私隱保障趨勢
Trends of Privacy Protection
 - ◆ 人工智能 Artificial Intelligence
 - ◆ 聊天機械人 Chatbot
- 保護私隱精明貼士
Savvy Tips for Protecting Privacy

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Certificate in Sustainability Leadership

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Total: 8 hours (共 8 小時)

Two Compulsory Courses (4 hours)

兩堂 (4 小時) 必修課

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2. How Does “Environmental Social Governance” (ESG) Create Values for Company “環境社會治理” 如何為公司創造價值？



**Another 4 hours (i.e. two courses) from any courses in
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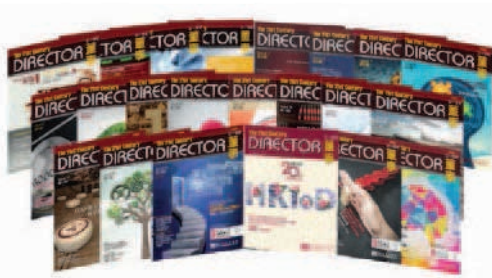
另外 4 小時(兩堂)課堂 可以從可持續發展 學分課程時間表中選取

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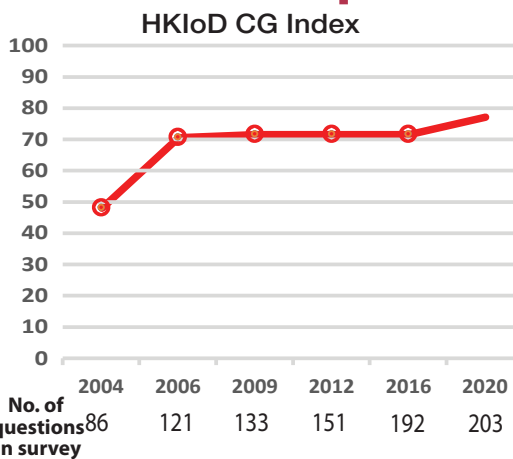
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Publications



HKIoD Corporate Governance Score-card



Survey conducted every 3-4 years, which evaluates and benchmarks the corporate governance practices of the most representative listed firms in Hong Kong.

Questions are divided into five sections:-

- Rights of shareholders
- Equity of shareholders
- Role of stakeholders
- Disclosure and transparency
- Board responsibilities



Directors' Collective Voice

香港董事學會
The Hong Kong Institute of Directors
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Consultations on public policies



Facilitating members' consolidated opinions

HKIoD Position Paper





Speaker 講者



Mr Chan is a Certified Public Accountant. He is a former President of the Hong Kong Institute of Certified Public Accountants. Before joining the Government, Mr Chan held a number of public service positions including member of the Legislative Council and Chairman of Legal Aid Services Council. Mr Chan served as Secretary for Development from July 2012 to January 2017. He has been Financial Secretary since 2017.

陳茂波先生是會計師，他是香港會計師公會前任會長。在加入政府前，陳先生曾擔任多項公職，包括立法會議員及法律援助服務局主席。

陳先生於2012年7月至2017年1月出任發展局局長，並自2017年出任財政司司長至今。

OPENING ADDRESS BY GUEST OF HONOUR

The Honourable Paul
CHAN Mo-po GBM GBS MH JP
Financial Secretary,
The Government of the Hong Kong SAR

香港特別行政區政府財政司司長
陳茂波先生 大紫荊勳賢 GBS MH JP



Speaker 講者



Session 2 Panel Discussion: Transformation in the Digital Era

Prof Herbert Chia JP
Independent Non-Executive Director
of Chow Tai Fook Jewellery Group;
Board of Director of Hong Kong Science
and Technology Parks Corporation

車品覺先生 太平紳士
周大福珠寶集團有限公司獨立非執行董事；
香港科技園公司董事局成員

Mr Chia is a Board of Director of Hong Kong Science and Technology Parks Corporation. He has over ten years of practical experience in big data strategy and application with unique insights into the future trends of e-commerce. He joined Alibaba in 2010 and served as the Vice President of Alibaba (China) Co., Ltd. and the President of Data Committee. During his tenure with Alibaba, the data team of Alibaba was awarded "China Excellent IT Team" in the "Excellent Chinese CIO" selection in 2014. Mr Herbert Chia was rated as "China Top 10 Most Influential Big Data Entrepreneurs" by the State Information Center of China in 2017 and also garnered Outstanding Achievement Award in 2021 AI Golden Goose Awards of China.

Mr Chia has been making significant contributions in helping to bring China's big data industry to a new level and has actively promoted Hong Kong to become the big data pilot city in The China Great Bay Area and The Belt and Road. He is currently a member of Big Data Advisory Group of Beijing Government. In Hong Kong, he serves as a co-opted member of the Information Technology Services Committee of the Hospital Authority of Hong Kong Special Administrative Region, a non-official member of the Governance Committee of Hong Kong Growth Portfolio, the Education Commission, the Digital Economy Development Committee and Vice Chairman of GBA International Information Technology Association.

Mr Chia is the Adjunct Professor of the School of Management of Zhejiang University and the Alibaba Business School, and the Adjunct Associate Professor of The University of Hong Kong (Institute for China Business). He is also the author of various bestselling books including The Big Data and The Nature of Big Data. He holds an Executive Master of Business Administration (EMBA) degree from Tsinghua University and an EMBA degree from the Institut Européen d'Administration des Affaires (INSEAD).

車先生為香港科技園公司董事局成員。他在大數據策略和應用方面擁有十幾年實戰經驗，對電子商務未來趨勢有獨到見解。他於2010年加入阿里巴巴，曾擔任阿里巴巴（中國）有限公司副總裁和數據委員會會長。在其任職期間，阿里巴巴數據團隊在2014年獲《中國優秀CIO》評選為「中國最佳信息化團隊」。車品覺先生於2017年獲中國國家信息中心選為「中國十大最具影響力大數據企業家」、並榮獲2021中國AI金雁獎之卓越成就獎。

車先生作出良多貢獻，協助中國大數據產業水平提升至新高度，並積極推動香港發展成為中國大灣區和「一帶一路」的大數據試點城市。他現為北京市大數據推進小組諮詢專家。在香港方面，他是香港特別行政區醫院管理局資訊科技服務委員會成員、香港增長組合管治委員會、教育統籌委員會、數字化經濟發展委員會的非官方委員及大灣區國際信息科技協會副會長。

車先生是浙江大學管理學院兼職教授、阿里巴巴商學院特聘講座教授及香港大學中國商業學院客席副教授。他也是《大數據》和《數據的本質》等多本暢銷書的作者。車品覺先生持有清華大學高級工商管理碩士學位和歐洲工商管理學院高級工商管理碩士學位。



Speaker 講者



Session 2 Panel Discussion: Transformation in the Digital Era

Mr Fred Sheu
National Technology Officer,
Microsoft Hong Kong Limited

許遵發先生
Microsoft 香港有限公司香港區域科技長

As National Technology Officer at Microsoft Hong Kong, Fred Sheu supports policy decision and delivers technologically relevant and scalable solutions into Hong Kong market. His main objectives are to align IT value propositions to public policies in such areas as healthcare, education, the environment, and local social and economic development; and to promote a digital agenda in top policy areas, including innovation, security and privacy, technology neutrality, accessibility, and interoperability.

Prior to Microsoft, Fred worked with Hewlett Packard (HP) Enterprise where he was the General Manager of Software for HPE Hong Kong. Fred is an active veteran in Hong Kong ICT industry, he serves in councils of Hong Kong Computer Society (HKCS), itSMF Hong Kong Chapter and the Hong Kong Information Technology Federation (HKITF).

Fred graduated from the University of Manitoba with a Bachelor of Computer Science (Hon) degree.

許遵發為 Microsoft 香港有限公司之區域科技長，負責制定政策及將科技相關和可擴展的方案帶進香港市場，並銳意將資訊科技的價值積極配合如醫療保健、教育、環境及本地社會和經濟發展等方面的公共政策，以促進重點政策範疇的數碼進程，包括創意、保安和隱私、技術中立性、可達性及交互操作性等。

在出任此職前，許氏為惠普企業公司（Hewlett Packard Enterprise）香港區的軟件部門總監。許氏在香港ICT行業資歷甚廣，為香港電腦學會、itSMF Hong Kong Chapter 及香港訊息科技協進會的理事會會員。

許氏畢業於加拿大曼尼托巴大學，為電腦科學榮譽學士。



Speaker 講者



Session 2 Panel Discussion: Transformation in the Digital Era

Prof Hon WONG Kam Fai MH HKSAR Legislative Council Member

黃錦輝教授 MH 香港特別行政區立法會議員

Kam-fai Wong is the Associate Dean (External Affairs) of the Faculty of Engineering, Professor in the Department of Systems Engineering and Engineering Management, Director of Centre for Innovation and Technology, and Associate Director of Centre for Entrepreneurship, The Chinese University of Hong Kong.

Prof Wong's research interest focuses on Chinese computing, database and information retrieval. He's an ACL Fellow and is very active in professional activities and social services. He serves as Member of the 13th & 14th National Committee of the CPPCC, Member of the 7th Legislative Council of HKSAR, Vice Chairman & Secretary General of Hong Kong Alliance of Technology and Innovation, Director of Finance Dispute Resolution Centre, Executive Member of Council for the Promotion of Guangdong-Hong Kong-Macao Cooperation, Member of the Standing Committee of Shenzhen Association for Science and Technology, and Advisor of Guangzhou Association for Science and Technology, etc.

He was awarded the Medal of Honour (MH) by the HKSAR Government in 2011 for his contribution in IT development in Hong Kong.

黃錦輝教授為香港中文大學工程學院副院長（外務）、系統工程與工程管理學系教授、創新科技中心主任及創業研究中心副主任。

在學術方面，黃教授的研究興趣集中在數據庫及中文信息處理方面，為國際計算語言學協會（ACL）會士；其亦活躍於資訊科技界及社會工作。彼為第十三屆及第十四屆全國政協委員、香港特別行政區第七屆立法會議員、香港科技創新聯盟副主席兼秘書長、香港金融糾紛調解中心董事、廣東省粵港澳合作促進會常務理事、深圳市科協常務委員、廣州市科協港澳顧問等。

黃教授於2011年獲香港特別行政區政府頒發榮譽勳章，以表揚其對香港資訊科技界發展之貢獻。



Speaker 講者



Session 3 Highlights Talk: An Overview of the Economic Outlook

Dr Jacky Tang
Managing Director,
Asset & Wealth Management,
Goldman Sachs (Asia) L.L.C.

鄧智傑博士
高盛亞洲投資管理部主管

Jacky is head of the Portfolio Management Group, head of the Portfolio Advisory Group and head of the Investment Strategy Group for Private Wealth Management (PWM) in Asia Pacific. He is responsible for centralized discretionary portfolio management for ultra high net worth and institutional clients across Asia Pacific. Jacky is also responsible for advising clients on strategic asset allocation and tactical investment strategies.

Previously, Jacky spent two years as a macro strategist in the Investment Strategy Group, covering Asia Pacific economics and macro strategy. He joined Goldman Sachs as an executive director in 2012 and was named managing director in 2019.

Prior to joining Goldman Sachs, Jacky worked at Credit Suisse, where he was head of Greater China Equity Research. Prior to that, he was head of Hong Kong Equity Strategy at Merrill Lynch. Earlier in his career, Jacky worked as an investment strategist at Brevan Howard Asset Management, managing an emerging markets hedge fund.

Jacky has served as an adjunct professor in finance for the University of Hong Kong's Faculty of Business and Economics and has led a number of workshops in behavioral finance, sustainable finance, financial markets, asset allocation and portfolio management. Jacky earned a PhD in Economics from the Shanghai University of Finance and Economics and a master's degree from the University of Cambridge.

鄧智傑博士是高盛亞洲投資管理部和亞洲投資策略部主管。鄧博士負責為亞洲高淨值和機構客戶提供集中式全權委託資產管理，並且為客戶提供戰略投資和戰術投資策略方面的建議。

在此之前，鄧博士曾擔任投資策略部的宏觀經濟策略師，研究亞太區經濟和宏觀策略。鄧博士於2012年加入高盛，並在2019成為董事總經理。

入職高盛前，鄧博士曾就職瑞信，擔任其私人銀行和資產管理部門的大中華區股票研究主管。此前，他是美林的香港股票策略主管。更早前，鄧博士還曾擔任布萊文·霍華德資產管理公司(Brevan Howard Asset Management)的投資策略師，負責管理其新興市場對沖基金。

鄧博士是香港大學經濟及管理學院金融學客席教授，先後主持了一系列有關行為經濟學、可持續金融、金融市場、資產配置和投資管理的研討會。鄧博士持有上海財經大學經濟學博士學位和劍橋大學碩士學位。



Speaker 講者



Session 6 Highlights Talk: Regulatory Review and Outlook

Mr Christopher Wilson Executive Director, Enforcement, Securities and Futures Commission

魏弘福先生
證券及期貨事務監察委員會
法規執行部執行董事

Mr Christopher Wilson is a member of the Securities and Futures Commission (SFC). He is also an Executive Director overseeing the Enforcement Division, which has the mission of upholding the integrity of the Hong Kong securities and futures markets by deterring unlawful or improper activities through effective surveillance and enforcement.

Prior to joining the SFC, Mr Wilson was Deputy General Counsel at HSBC in Hong Kong from 2016 to 2022, leading the legal team supporting the bank's Global Banking and Markets in Asia.

Mr Wilson was a managing director in Legal at JPMorgan in Hong Kong from 2004 to 2015 and Deputy General Counsel at Citizens Bank in Boston, US, from 2015 to 2016.

Mr Wilson began his legal career at Simpson Thacher & Bartlett in New York, Singapore and Hong Kong.

Mr Wilson sits on the SFC's Executive Committee.

魏弘福先生是證券及期貨事務監察委員會（證監會）委員，並且是負責監督法規執行部的執行董事。該部門的使命是要透過有效的監察及執法行動，遏止非法或不當活動，從而維持香港證券及期貨市場的穩定健全。

魏弘福先生加入證監會前，曾於2016年至2022年在香港出任香港上海滙豐銀行的副首席法律顧問，帶領法律團隊為該銀行在亞洲的環球銀行及資本市場業務提供支援。

魏弘福先生於2004年至2015年在香港出任摩根大通法務部董事總經理，並於2015年至2016年在美国波士頓出任Citizens Bank的副首席法律顧問。

在魏弘福先生開展其法律事業時，他曾於盛信律師事務所位於紐約、新加坡及香港的辦事處工作。

魏弘福先生是證監會執行委員會委員。



Speaker 講者



Session 7 Panel Discussion: Transformation for Sustainability

Mr Adriel Chan
Vice Chair, Hang Lung Group and
Hang Lung Properties

陳文博先生
恒隆集團及恒隆地產副董事長

Adriel Chan is Vice Chair of Hang Lung Group and Hang Lung Properties. He joined Hang Lung in 2010 in Shanghai, and has held roles in finance, leasing, and project management. Adriel moved back to Hong Kong in 2012, and was appointed to the board as an Executive Director in 2016. In 2020, he was appointed Vice Chair.

Adriel also serves in several external capacities: he is a Vice President and Executive Committee member of the Real Estate Developers Association of Hong Kong, Hong Kong's main real estate industry body, and is Chairman of the Committee of Overseers of Morningside College at the Chinese University of Hong Kong. He sits on the Hong Kong University of Science & Technology (HKUST) Business School Advisory Council, and is a Court member of the University of Hong Kong. He is also a Council Member of the Academy of Chinese Studies.

Adriel holds an EMBA jointly awarded by the Kellogg School of Management at Northwestern University and the HKUST, and a Bachelor of Arts degree in International Relations from USC.

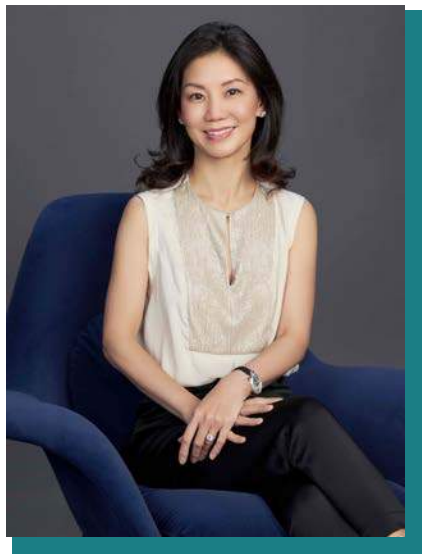
陳文博先生現為恒隆集團及恒隆地產之副董事長。陳先生於2010年加入恒隆，曾在上海擔任財務、租賃，以及項目管理等職務。他於2012年遷回香港，在2016年獲委任為執行董事，並於2020年出任副董事長。

陳先生參與多項公職，他於香港主要地產發展商商會 — 香港地產建設商會擔任副會長及執行委員會，也是香港中文大學晨興書院監督委員會主席。陳先生同時出任香港科技大學商學院顧問委員會及香港大學校董會成員，並為團結香港基金旗下機構 — 中國文化研究院理事之一。

陳先生持有美國西北大學凱洛格管理學院與香港科技大學聯合頒授的行政人員工商管理碩士學位，以及美國南加州大學國際關係文學士學位。



Speaker 講者



Session 7 Panel Discussion: Transformation for Sustainability

Ms Christina Gaw
Independent Non-executive Director,
CLP Holdings Limited;
Managing Principal, Gaw Capital Partners

吳燕安女士
中電控股有限公司獨立非執行董事、
基匯資本執行合夥人

Christina Gaw is an Independent Non-executive Director of CLP Holdings and she is also on the Sustainability Committee and the Finance & General Committee of CLP Holdings. She joined the CLP Holdings Board in 2020. Christina has been the Managing Principal, Global Head of Capital Markets of Gaw Capital Partners since 2008. Ms Gaw has also served as Co-chair of Alternative Investments of Gaw Capital Partners since 2021. Ms Gaw has served as an Executive Director of Pioneer Global Group since 2014. She was also appointed as the member of the Main Board and GEM Listing Committees of The Stock Exchange of Hong Kong Limited in 2022. Ms Gaw was named Global PERE's Rainmaker 30 and awarded "Business Women of the Year Awards" by CEO Today Global Awards in 2019, and named as one of the Top 10 PERE's Women of Influence in 2021.

Ms Gaw has over 25 years of investment banking and investment management experience in the Asia Pacific region, having worked at UBS and Goldman Sachs for 15 years during her investment banking career, covering major institutional clients around the globe in Asian Equities. Prior to joining Gaw Capital Partners, Ms Gaw was a Managing Director at UBS, heading up the Asia Pacific Capital Introduction effort for alternative products; prior to that, she was the Head of Regional Sales in Equities Distribution at UBS.

Ms Gaw holds a Bachelor of Science in Business Administration from the University of San Francisco.

吳燕安女士在2020年加入中電控股有限公司的董事會，擔任獨立非執行董事、可持續發展委員會成員以及財務及一般事務委員會成員。吳女士於2008年起擔任基匯資本執行合夥人及全球資本市場主管，於2021年起兼任基匯資本另類資產投資聯席主席。吳女士於2014年起同時兼任建生國際集團有限公司執行董事，她亦於2022年獲委任為香港聯合交易所有限公司主板及創業板上市委員會成員。吳女士於2019年被評為全球PERE 30位風雲人物及CEO Today年度女企業家獎，於2021年獲選為PERE十大最具影響力女性。

吳女士在亞太區擁有超過25年的投資銀行和投資管理經驗，曾於瑞士聯合銀行和高盛集團任職超過15年，累積對亞洲資本市場中主流機構型投資者的深入瞭解。加入基匯之前，吳女士曾任瑞士聯合銀行董事總經理，主管另類投資產品亞太區資金引入。在此之前，她在該機構經濟部門擔任亞洲銷售主管。

吳女士擁有三藩市大學工商管理學士學位。



Speaker 講者



Session 7 Panel Discussion: Transformation for Sustainability

Ms LIN Shun Heung Ophelia
Founder & Managing Director,
Meiriki Japan Company Limited

連舜香女士
日本命力健康食品有限公司創辦人兼執行董事

Ms Ophelia Lin is the co-founder and managing director of Concord Alliance Ltd and its subsidiaries Meiriki Japan and J-Health. Together the companies develop and distribute high quality health supplement in Hong Kong, Macau and Mainland China. Meiriki-Japan builds the first professional team consisting of a registered pharmacist & nutritionists in Hong Kong to provide a comprehensive service for physical and mental health.

Before starting her own business in 1997, Ophelia spent several years as a commercial and graphic designer and then as a fashion designer. Currently, Ophelia is the General Manager of Chun Kee Motorcycle Company Ltd, Power World Company Ltd and Yuen Ho Company Ltd, which are the sole distributors of Honda Motorcycle Japan, KTM Motorcycle Austria and ZERO Motorcycle USA in Hong Kong respectively. She has introduced 100% electric motorcycles – zero waste into HK since 2012.

In addition to her extensive experience in sustainability, Ms Lin also took further study in business and sustainable development at the University of Cambridge in 2018. She was one of the 250 global leaders from business sector, government and NGO to be invited to Buckingham Palace by Prince Charles to attend the 30th Anniversary event. Currently, Ms Lin dedicate to promote corporate social responsibility and sustainable development among SMEs in Hong Kong, is the Founding President of the "SME Sustainability Society" co-organised by the Business School of the Chinese University of Hong Kong, a Vice-chairman of Friends of the Earth (HK), a Programme Advisory Committee of MSc in Sustainable Global Business in CUHK.

In recognition of her outstanding performance in corporate governance, Ms Lin was awarded the Director of The Year 2022 under the non-listed companies category from the Hong Kong Institute of Directors (HKIoD). She has led Meiriki Japan to achieve several recognized awards in sustainability, including Gold-Hong Kong Awards for Environmental Excellence (Wholesalers and Retailers) in 2020, Top One - Hong Kong SME Business Sustainability Index in 2018 and 2022, Gold- HSBC Living Business SDGs Awards - "Goal 1 : No poverty", Goal 12: Responsible Consumption and Production" in 2019 and Special recognition – " Goal 8 Decent work and economic growth" and Gold- Hong Kong Outstanding Corporate Citizenship in 2018.

連舜香女士屬康盟有限公司及其下子公司日本命力健康食品及日健的創辦人及執行董事，協助集團整體管理。日本命力致力研發和分銷優質的保健品，暢銷港澳及中國內地，並成立全港首個由註冊藥劑師及營養師的專業團隊，提供全面的身心健康服務。

於1997年創業前，連女士曾擔任商業和平面設計師及時裝設計師多年。目前，連女士仍屬燦基電單車行，力匯(亞洲)和遠豪的總經理，分別為本田電單車，奧地利KTM電單車和美國零系電車之香港獨家總代理。自2012年，她已經在香港推廣零排之100%電動摩托車。

除了擁有豐富的管理經驗外，連女士於2018年更修讀英國劍橋大學商界及可持續發展課程，更獲英國白金漢宮邀請以全球250位領袖的身份出席由查爾斯王子舉辦的30周年研討會，領袖來自商界、政府以及民間組織，討論可持續發展的議題。目前，連女士擔任香港中文大學商學院合辦「中小企可持續發展學會」的創會會長、地球之友的副主席及香港中文大學可持續發展全球商業理學碩士課程顧問委員會，積極推動香港中小型企業的企業社會責任及可持續性發展。

為表彰傑出表現，連女士榮獲香港董事學會2022年度傑出董事獎。她帶領日本命力榮獲多個可持續發展相關的獎項，包括2022至2018年由香港中文大學頒發的香港中小企業可持續發展指數第一名、2020年香港環境卓越大獎金獎、2019年滙豐營商新動力可持續發展目標獎-在目標1：零貧窮，目標12：負責任的消費和生產榮分別獲「金獎」及 目標8：體面工作和經濟增長「中小企可持續發展領袖獎」及2018年香港傑出企業公民獎金獎等。



Session Hosts 環節主持



Session 5 Organiser's Message: HKIoD Lens and Global Director Perspectives

Dr Christopher To
陶榮博士 PhD DEng LLM
MA BEng LLB FCI Arb FHKIoD FHKIE

Chairman
The Hong Kong Institute
of Directors
香港董事學會主席

Profession : Barrister-at-law

Principal Business Engagement

- Barrister-at-law, Gilt Chambers

Other Major Directorships

- Programme Director of City University
LLM in Arbitration and ADR

Major Current and *Past Service Roles

- Chairman of the Hong Kong Mediation Council
- Chairman of the Mediator Accreditation Committee of the Hong Kong Mediation Accreditation Association Limited
- Advisory Committee of the Accounting and Financial Reporting Council (AFRC)
- Chairman of Appeal Tribunal Panel (Buildings)
- Panel Member of Securities and Futures Appeals Tribunal

Awards/Honours

- Director Of The Year Award 2001 by HKIoD (in the category of non-profit-distributing organisation executive directors)
- Young Global Leader 2007 by World Economic Forum
- Alumni of the Year 2014 and conferred honorary doctorate degree in engineering from Glasgow Caledonian University
- One of the top ten mediators 2019 in Asia Pacific by the Bali International Arbitration and Mediation Center

專業 : 大律師

主要商務活動

- 金葉大律師事務所大律師

其他董事職務

- 法學碩士(仲裁及爭議解決學)
課程主任

主要現行及*過往公職

- 香港調解會主席
- 香港調解資歷評審協會有限公司調解評審委員會主席
- 會計及財務匯報局(會財局)諮詢委員會成員
- 上訴審裁團(建築物)主席
- 證券及期貨事務上訴審裁處成員

榮譽與獎項

- 香港董事學會2001年傑出董事獎(非分配利潤組織執行董事類別)
- 世界經濟論壇2007年青年世界領袖獎
- Glasgow Caledonian 大學2014年傑出校友、並獲頒名譽工程博士
- Bali International Arbitration and Mediation Center 頒發2019年亞太區前十名調解師



Session 7 Panel Discussion: Transformation for Sustainability

Ir Edmund K H Leung
梁廣灝工程師 FHKIoD SBS OBE JP

Deputy Chairman
The Hong Kong Institute
of Directors
香港董事學會副主席

Profession : Engineer

Principal Business Engagement

- Retired. Former Chief Officer of Kowloon-Canton Railway Corporation

Major Current and *Past Service Roles

- Chairman of Drinking Water Safety Advisory Committee
- *Past President of Hong Kong Institution of Engineers
- *Former Board Member of Airport Authority Hong Kong
- *Former Chairman of Energy Advisory Committee
- *Former Chairman of Process Review Panel of Financial Reporting Council

Awards/Honours

- Silver Bauhinia Star (SBS)
- Officer of the British Empire (OBE)
- Justice of Peace (JP)
- Hon Fellow of University of Hong Kong
- Hon Fellow of Lingnan University

專業 : 工程師

主要商務活動

- 已退休
前九廣鐵路公司總裁

主要現行及*過往公職

- 食水安全諮詢委員會主席
- *香港工程師學會前會長
- *機場管理局前董事局成員
- *能源諮詢委員前主席
- *財務匯報局程序覆檢委員會前主席

榮譽與獎項

- 銀紫荊星章
- 英國官佐勳章
- 太平紳士
- 香港大學榮譽院士
- 嶺南大學榮譽院士



Session Hosts 環節主持



Session 3

Highlights Talk: An Overview of the Economic Outlook

Ms Bonnie Chan

陳心愉女士 JP

LLB PCLL LLM(CFL) FHKIoD

Deputy Chairman
The Hong Kong Institute
of Directors
香港董事學會副主席

Principal Business Engagement

- Director-General of Federation of Hong Kong Industries

Other Major Directorships

- Chairman of Beacon Capital Limited
- Vice-Chairman of Council, Hong Kong Chinese Orchestra
- Board Member & Convenor of Finance Committee, Our Lady of Maryknoll Hospital
- Member, Appeal Panel (Housing)
- Convenor, Secretary General, Aerial Tech Coalition

Major Current and *Past Service Roles

- Former Senior Executive, Hong Kong Exchanges and Clearing Limited
- Former Member of Citizens Advisory Committee on Community Relations, ICAC

主要商務活動

- 香港工業總會總裁

其他董事職務

- 永紹豐有限公司主席
- 香港中樂團理事會副主席
- 聖母醫院董事局董事及財務委員會召集人
- 上訴委員會（房屋）委員
- 助力航天大聯盟召集人兼秘書長

主要現行及*過往公職

- 香港交易及結算所有限公司前高級行政人員
- 香港廉政公署（社區關係市民諮詢委員會）前委員



Session 2

Panel Discussion: Transformation in the Digital Era

Mr Tsang Lap Ki, Richard

曾立基先生

Deputy Chairman
The Hong Kong Institute
of Directors
香港董事學會副主席

Principal Business Engagement

- Chairman, Strategic Public Relations Group Limited

Other Major Directorships

- Vice Chairman, Hong Kong Dance Company
- Council Member of UNICEF Hong Kong
- Trustee, Ocean Park Conservation Foundation Hong Kong
- Member of Board of Trustees of Chung Chi College, The Chinese University of Hong Kong
- North Point Methodist Primary School, Chairman of School Council/Supervisor

Major Current and *Past Service Roles

- *Former Member, Advisory Council on Food and Environmental Hygiene
- *Former Member, Hong Kong Council on Smoking and Health (COSH)
- Member, Steering Committee on Prevention and Control of Non-Communicable Diseases
- Member, Office of the Communications Authority (OFCA) - Telecommunications Users and Consumers Advisory Committee (TUCAC)

Awards/Honours

- Included in PRWeek's Global Power Book 2015, 2016 and 2017
- "Innovator 25 Asia-Pacific 2016" by The Holmes Report
- "Distinguished Professional of the Year Award" – 3rd Hong Kong Public Relations Awards 2016, organised by Hong Kong Public Relations Professionals' Association
- "Agency Leader of the Year" by Mumbrella Asia (2017)
- Stevie® Lifetime Achievement Award at the International Business Awards® 2018 & 2019

主要商務活動

- 縱橫公共關係顧問集團主席

其他董事職務

- 香港舞蹈團副主席
- 聯合國兒童基金香港委員會成員
- 香港海洋公園保育基金信託人
- 香港中文大學崇基學院校董會成員
- 北角衛理小學校董會主席/校監

主要現行及*過往公職

- *食物及環境衛生諮詢委員會前委員
- *香港吸煙與健康委員會前委員
- 防控非傳染病督導委員會委員
- 通訊事務管理局辦公室-電訊服務用戶及消費者諮詢委員會委員



Session Hosts 環節主持



Session 6

Highlights Talk: Regulatory Review and Outlook

Mr Lo Chi Chung William

羅志聰先生 MBA FCPA
FCCA FCA(ICAEW) FHKIoD FTIHK

Deputy Chairman
The Hong Kong Institute
of Directors
香港董事學會副主席

Profession : Professional Accountant

Principal Business Engagement

- Director & Group Financial Controller, Wheelock Properties (Hong Kong) Limited

Other Major Directorships

- Director, Hong Kong Church Network for the Poor Limited
- Board of Director & Treasurer, Family Value Foundation of Hong Kong

Major Current and *Past Service Roles

- Hong Kong Children's Hospital
 - Member, Hospital Governing Committee
- Accounting and Financial Reporting Council
 - Member, Financial Reporting Review Panel
- Hong Kong Examinations and Assessment Authority
 - Member, Finance Committee
 - Chairman, Tender Committee

專業 : 專業會計師

主要商務活動

- 會德豐地產(香港)有限公司
 - 董事兼集團財務監督

其他董事職務

- 教會關懷貧窮網絡有限公司董事
- 維護家庭基金有限公司董事兼司庫

主要現行及*過往公職

- 香港兒童醫院
 - 醫院管治委員會成員
- 會計及財務匯報局
 - 財務匯報檢討委員會成員
- 香港考試及評核局
 - 財務委員會成員
 - 招標委員會主席



Session 5

Organiser's Message: HKIoD Lens and Global Director Perspectives

Dr Carlye Tsui

徐蔚玲博士 SBS MBE JP
DProf FHKIoD FHKIE FBCS HKIoD.GD

Chief Executive Officer
The Hong Kong Institute
of Directors
香港董事學會行政總裁

Profession : Engineer (IT)

Principal Business Engagement

- Chief Executive Officer, The Hong Kong Institute of Directors

Other Major Directorships

- Chairman, TOYPA Trust

Major Current and *Past Service Roles

- Justice of the Peace
- Executive Committee Member, Global Network of Director Institutes
- Steering Committee Member, Asian Financial Forum
- *Founding Chairman, Hong Kong Chinese Orchestra
- *Councillor, Former Urban Council

Awards/Honours

- Silver Bauhinia Star and Bronze Bauhinia Star of HKSAR (SBS, BBS)
- Member of the Most Excellent Order of the British Empire (MBE)
- Ten Outstanding Young Persons Award
- IT Achiever of the Year
- Middlesex University Ken Goulding Award: for the most outstanding professional doctorate of the year

專業 : 工程師 (資訊科技)

主要商務活動

- 香港董事學會行政總裁

其他董事職務

- 傑出青年協會基金會主席

主要現行及*過往公職

- 太平紳士
- 環球董事學會網絡執行委員會委員
- 亞洲金融論壇策劃委員會委員
- *香港中樂團首任主席
- *前市政局議員

榮譽與獎項

- 香港特別行政區銀紫荊星章、銅紫荊星章
- 英帝國員佐勳章
- 香港十大傑出青年獎
- 年度資訊科技成就獎
- 密德薩斯大學 Ken Goulding 獎
頒予：當年最傑出專業深造博士



HKIoD's Link to the World

Outreach Delegations



International Perspectives

Member institute of



GLOBAL NETWORK OF
DIRECTOR INSTITUTES

A worldwide alliance of director institutes, each being the recognised premier body of directors in its jurisdiction.

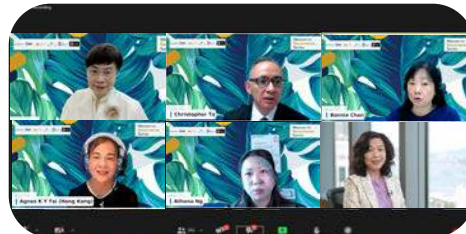
Globally Representing over 180,000 directors:-

- | | | | |
|------------------|---------------------|----------------------|---------------------------------|
| Argentina (IGEP) | Hong Kong (HKIoD) | Pakistan (PICG) | Switzerland (SIoD) |
| Australia (AICD) | Ireland (IIoD) | Philippines (ICD) | Thailand (TloD) |
| Brazil (IBGC) | Israel (IDU) | Russia (IDA) | United Kingdom (IoD) |
| Canada (ICD) | Malaysia (MACD) | Singapore (SID) | United States of America (NACD) |
| Europe (ecoDa) | Mauritius (MIoD) | South Africa (IoDSA) | Vietnam (VID) |
| Gulf (GCC BDI) | New Zealand (IoDNZ) | Sri Lanka (SLID) | |

Access to the UK IoD Facilities



Inspiring business







香港董事學會
The Hong Kong Institute of Directors
FOUNDED 1997



H K I o D 持續進修 2023 Director CPD

Focusing on the fostering of the long-term success of companies and professional development for directors, The Hong Kong Institute of Directors (“HKIoD”) is pleased to launch the “**Symbol of Credit in Director CPD**” (“the Symbol”).

香港董事學會（HKIoD）的宗旨是促進所有公司的持久成就及推動董事續專業進修；為達成使命，學會欣然推出「**董事持續專業進修嘉許標誌**」（下稱“標誌”）。

Objectives of introducing the Symbol:

- Recognising companies that have completed a Board Training Programme of HKIoD and fulfilled the necessary requirement.
- Promoting Continuing Professional Development (“CPD”) for directors to strengthen board competence in the responsibilities of corporate governance.
- Encouraging the pursuit of CPD by directors.
- Promoting awareness among the public of the significance of director CPD.

推出「標誌」目的如下：

- 表揚完成本會「董事會培訓課程」並達到相關要求的公司。
- 推廣董事的持續專業進修，增強董事會勝任能力，以履行企業管治責任。
- 鼓勵董事進行持續專業進修。
- 提升公眾對公司董事持續專業進修重要性的意識。

Qualifying for the Symbol:

A company having engaged HKIoD in a Board Training Programme and fulfilled the necessary requirement for a prescribed time within a year will be granted the Symbol for application in the company’s corporate and promotional materials such as Annual Report, website and any other corporate collateral.

獲頒標誌資格：

公司如在規定年份內曾參與本會的「董事會培訓課程」、並達到所需的時數要求將獲頒發嘉許標誌。該公司可於公司的推廣材料(如:年報、網站及其他企業文案等)上，加入相關的標誌圖案。

For inquiry of the “Symbol of Credit in Director CPD”, or HKIoD Board Training Programme, please contact our training department at 2889-9986 or email to training@hkiod.com.

如果您對「董事持續專業進修嘉許標誌」，或香港董事學會「董事會培訓課程」有任何詢問，請隨時與我們的培訓部聯繫，電話2889-9986或電郵至training@hkiod.com。

作為香港董事學會會員的

肯定 意義

*Significant
Values*
of HKIoD Membership

董事指引
GUIDELINES
FOR DIRECTORS

香港中小企業管治指引
GUIDELINES ON
CORPORATE GOVERNANCE
FOR SMES IN HONG KONG

香港董事學會上市公司
企業管治水準報告
REPORT ON THE HKIOD
CORPORATE GOVERNANCE
SCORE CARD

- Availability of Continuing Professional Development programmes and up-to-date information on director practices.
- Participation in, and contribution to, a collective voice on corporate governance issues in order to help shape the future of Hong Kong.
- Recognition as a member of a progressive premier body representing professional directors.
- Networking opportunities with fellow members and associate bodies in the local community, Mainland China and overseas.
- Friendship in a multi-cultural international environment.
- Enjoyment of various members' benefits offered by HKIoD and reciprocal entitlements from kindred organisations.
- 獲得持續專業發展培訓及有關董事實務趨勢的最新資訊。
- 參與對有關企業管治重要問題的詳細研究、徵集意見、敲定建議，然後向有關當局作出代表性的反映，以協助創建香港的未來。
- 獲認為一富進取精神、代表專業董事的精英組織一份子。
- 伸展網絡至來自各門專業及行業的會友、本地的友好專業團體、以至中國內地和海外的同類組織。
- 在多元文化的國際環境下拓展友誼。
- 分享本會的各種會員福利及世界各地相屬組織的互惠服務。



香港董事學會
The Hong Kong Institute of Directors
FOUNDED 1997

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